



Welcome to ACF's Region X "State TANF Redesign/ Human Services Modernization Efforts" Webinar

Thursday, November 21, 2013; 2 p.m. EST



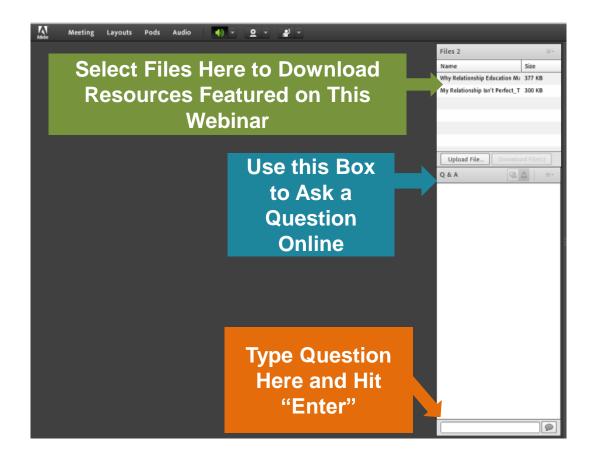


Welcome and Introductions: Frank Shields Regional Program Manager

ACF Region X







To ask a question, use the Q&A pod, in the bottom right portion of your screen. Type your question into the open field at the bottom and then click the "send question" button or press enter.





Moderator:

Lesley Smith Project Manager

ICF International





Babette "Babs" Roberts

Director, Community Service Division, Economic Services Administration

Washington State Department of Social and Health Services



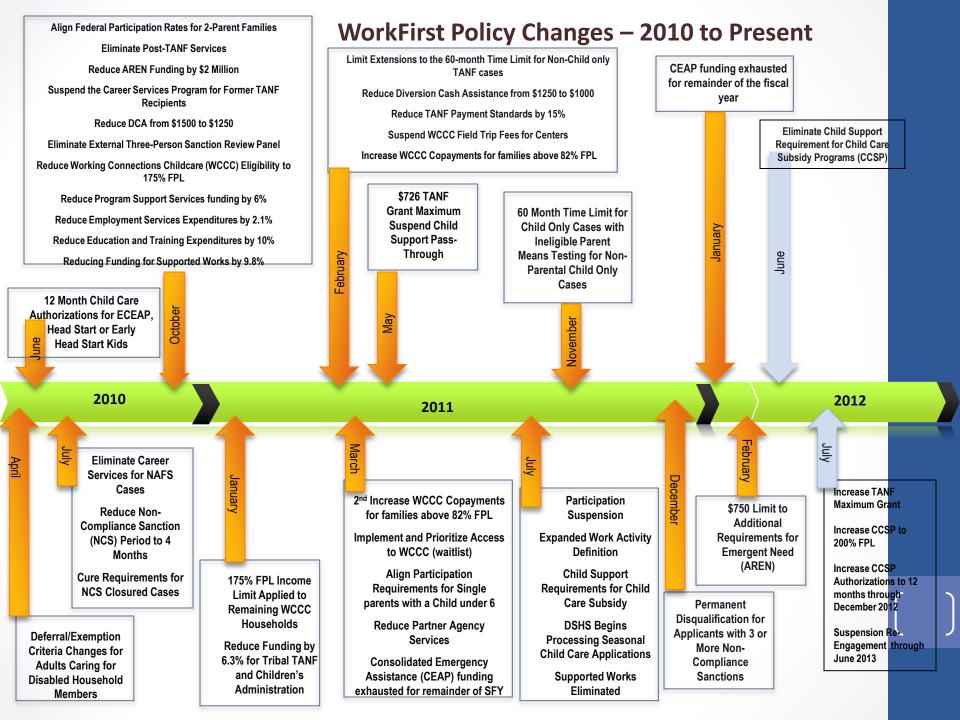


WorkFirst Redesign Washington's Temporary Assistance for Needy Families (TANF) Program

Babs Roberts, Director Community Service Division Economic Services Administration Department of Social and Health Services

2010 WorkFirst Redesign WorkFirst

- The re-examination began as Washington was navigating the worst economy since the Great Depression.
- Then-Governor Gregoire directed the WorkFirst Subcabinet to provide plan to implement evidence-based practices that are sustainable and would "re-boot" the program for the 21st century.
- 5 core Assumptions guided the WorkFirst redesign:
 - Achieving stable & successful employment remains the main objective for WorkFirst participants
 - A family -centered case planning and engagement approach is necessary to achieve good outcomes
 - Policies will recognize the critical role and responsibility of parents in their children's development
 - WorkFirst is a transitional, not long term program to assist families on the pathway to self-sufficiency
 - Leveraging non-TANF resources is crucial to achieving goals of WorkFirst

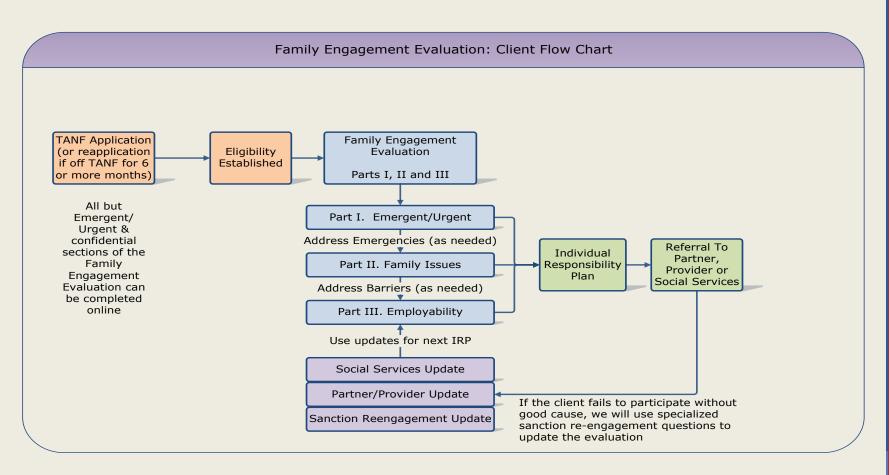




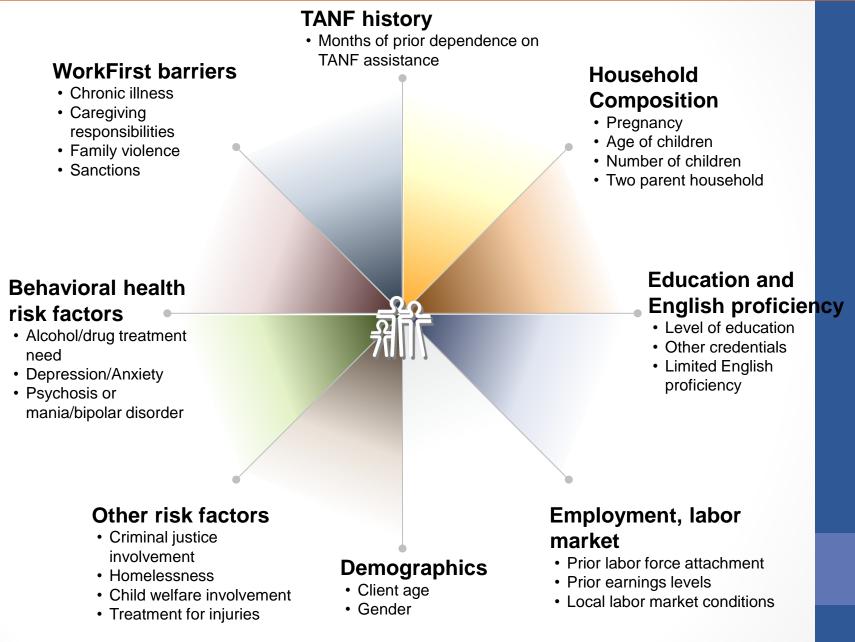
WorkFirst Redesign—Recommendations

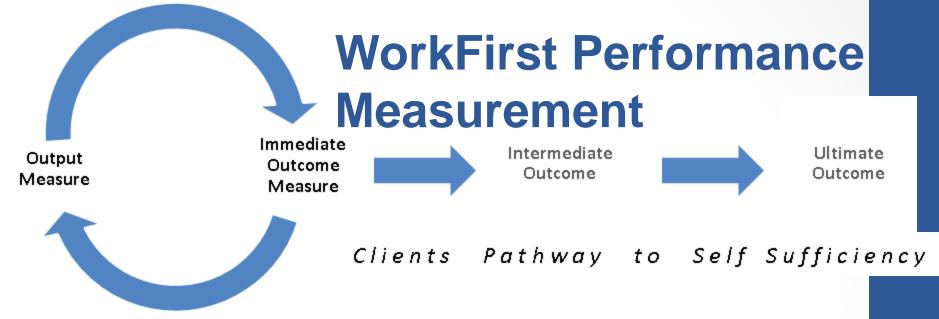
- 1. Implement additional reasonable requirements and supports for childonly TANF families
- 2. Involve participants and local partners in the design and delivery of WorkFirst orientations
- 3. Strengthen the assessment process
- 4. Implement new requirements for WorkFirst families with young children in school less than full time
- **5.** Improve employment pathway activities
- 6. Implement individualized case management and four new engagement tracks to increase opportunities for successful outcomes
- 7. Re-introduce Post TANF services
- 8. Implement a continuous evaluation process

WorkFirst Redesign -- Evaluation & Assessment New Flow for Clients



Measurement dimensions for predicting "employability"





Are Parents Improving Economically?

Educational Attainment, Skill Building & Proficiency

 Work Preparation, Work Skills, Finding a Job, Employment, Job Stability, Wage Progression & Reducing Dependency

Financial Literacy & Budgeting Skills, Improved Credit & Economic Stability, Job Stability and Wage Progression

Are TANF Children and Youth Doing Well?

Access & Use of Early Childhood and Preschool Programs

K-12 Enrollment and Progress in Appropriate Levels of Education and Vocational Planning

Are TANF Families Doing Well?

Access & Use of Health Care for Youth and Parents

Family, Parent & Youth Homelessness, Housing and Housing Stability

Parenting, Child Support, Family Conflict and Domestic Violence

WorkFirst Performance Metrics

Targeted Outcomes

- Work Participation Rate
- Exit for Increased Income
- Exit for Employment
- Employment Rates after WorkFirst Service—By Service Type
- Return to TANF after Exit

Drivers

- Alcohol/Drug Treatment Need Addressed in Plan
- Mental Health Treatment Need Addressed in Plan
- Domestic Violence Addressed in Plan
- Housing Stability Addressed in Plan
- Engagement in High School, GED or English as a Second Language

Barometers

- Child/Adult Homeless/At Risk
- Stability of Childcare
- Child/Adult Chemical Dependency or Mental Health Treatment Received
- Engagement in Pathways (education, supported employment, job search)
- TANF Youth enrolled in school, progressing along grade levels and graduating on time
- Median hourly wage rate after exiting services
- Median quarterly earnings after exiting services
- Adults qualifying for UI Benefits
- Financial Literacy
- Educational achievement points

What's On Tap--WorkFirst Improvement Plan Adjust WorkFirst Partner Contracts Implement New WorkFirst Orientation **Comprehensive LEAN Overhaul** WAC Changes Required **Increase Participation for 2 Parents New Comprehensive Evaluation and PRISM Focus Case Management** Working Family Support (Career Services) WAC Changes Required **15% Incentive for Meeting Work Requirements Conduct Practice Assistance Visits** WAC Changes Required **Recommend Reduce Infant Exemption Period** Increase Access to Life Skills training **RCW and WAC Changes Required** Increase Use of WEX as a Bridge /Ramp Reduce Sanction Period/Increase Outreach WAC Changes Required

Continuous Program Improvement—LEAN



- Reinforce employee engagement as leaders and change agents within the organization
- Six Value Stream Mapping Processes over 12 months
 Reduce Employment Security Job Search Churn
 Increase Successful Outcomes for Educational Activities
 Streamline Process to Prepare Federal Participation Report
 Reduce Transition Gaps
 Streamline Verification and Documentation of Actual Hours
 Improved Engagement-From Barrier Removal to Work
- Develop and implement program and process improvements based on workshop recommendations





Catherine Scardino

Administrator, Employment and Training Office

Lorie Young

Administrator (Acting), Financial Assistance Office

Hawaii Department of Human Services







Events...

- 2008 Hawaii State Legislature
 - Senate Concurrent Resolution 92 and Senate Resolution 52
 - Establish a public financial education and asset building task force
- Task Force Convened in June 2008

 Comprised of legislators, state government, non-profits, poverty groups, universities, business sector and financial institutions

Task Force Long Term Recommendation

No asset limit in <u>all</u> public assistance programs!



House Resolution 124 2012 Hawaii State Legislature

"Asset limits can discourage savings and prevent families from making investments that can help them escape poverty and reliance on public assistance programs."

"The Department of Human Services is requested to conduct a study on asset limits to qualify for public assistance."

Another resolution!

DHS Study Findings

- 6 states eliminated the asset limit
 - Ohio, Virginia, Louisiana, Alabama, Maryland
 - Colorado had raised the limit to \$15,000 in 2006 then eliminated it in 2011
- All 6 states reported little or no impact on caseloads

Why Eliminate?

Virginia

Welfare reform time limits made them obsolete

Louisiana

 Conflicting program goals, promoting and encouraging the goals of self-sufficiency, yet the application of TANF asset tests penalized families for owning assets

Alabama

 Evaluation of the caseload showed few cases had many assets

DHS Study Findings

- Medicaid will eliminate asset test for nondisabled effective January 1, 2014
- Many SNAP households are categorically eligible and have eliminated asset limits under Broad Based Categorical Eligibility
- Income eligibility will not be eliminated and people with low income generally have few assets

DHS Study Findings

- Asset tests impose a burden requiring verification of value, delaying and even denying benefits for what typically amounts to values well below limits; disregarding assets would relieve the paperwork burden on families and staff
- We recognize that financial savings and asset accumulation are essential for families working toward achieving selfsufficiency

Hawaii Numbers Denied Due to Assets – Monthly Average

2010	2011	2012
8	6	4



Nene State Bird

DHS Recommendations

- Rather than eliminate the asset limit, disregard TANF assets
 - The burden to submit, obtain and calculate asset values would remain if we chose to eliminate the asset limit rather than disregard assets
- FYI: Federal QC has ruled that although assets are not technically exempt under BBCE, there is no error when staff fails to obtain information on reported assets. In other words no asset limit essentially equates to exempting all assets

House Bill 868

 Section 346-29, Hawaii Revised Statutes is amended by amending subsection (c) to read as follows:

"For households with minor dependents, <u>disregard</u> assets in determining the needs of persons for financial assistance"

flickr

Passage with no opposition!

HB868 Signing By Governor Neil Abercrombie

Signed into law on April 18, 2013, 2013

Integrating the Community College Career Training (C3T) Program

Hawai`i Department of Human Services Benefit, Employment and Support Services Division

University of Hawai`i Community Colleges (UHCC)

- \$24.6 million grant U.S. Department of Labor Employment and Training Administration
- Develop statewide post-secondary and vocational training
- Career pathways Employer-driven courses in 3 industries:
 - 1. Agriculture
 - 2. Energy
 - 3. Healthcare
- Necessary basic skills (reading, writing and math) in contextualized methods
- Courses developed like "Building Blocks"

Community College Career Training (C3T) Program

Target Populations - Working-aged individuals:

- 1. Unemployed
- 2. Under-employed (PT wanting FT employment)
- 3. Dislocated workers
- 4. *Disadvantaged individuals* (lower income backgrounds)

7 Community Colleges Statewide

- Leeward Community College (West Oahu)
- Honolulu Community College
- Kapiolani Community College (East Honolulu)
- Windward Community College (North Oahu)
- Kauai Community College
- UH Maui College
- Hawai`i Community College

Agriculture

Purpose:

 Ensure economic viability of food production in Hawai`i

Goals:

- Technical and in-field instruction
- Improve production efficiency
- Marketing strategies

Sample Courses:

- 1. Aquaponics
- 2. Sustainable Agriculture
- 3. Food Safety Programs
- 4. Plant Bioscience
- 5. Agriculture and Natural Resources



••• Energy



Purpose:

 Address needs – more businesses and trained employees

Goals:

- Hawai`i Clean
 Energy Initiative
 (HCEI)
- Attain 70% clean energy by 2030

Sample Courses:

- Automotive Technology (for hybrid and electric vehicles)
- 2. Photovoltaic System
- 3. Sustainable Construction Technology
- 4. Home Energy Survey Profession

••• Healthcare

Purpose:

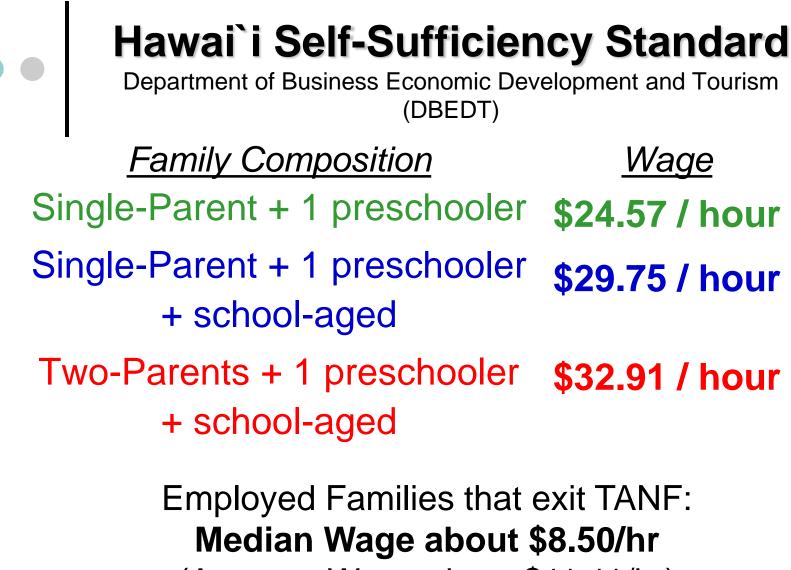
 Address need for specialty healthcare workers

Goals:

- Provide healthcare training, certificates and degree programs statewide
- Increase healthcare personnel

Sample Courses:

- Surgical Technology
- Pharmacy Technician
- Medical Laboratory Technician
- Occupational and Physical Therapy Assistant
- Radiologic Technology
- Adult Residential Care Operator



(Average Wage about \$11.11/hr)

•••

Hawai`i's Goals with C3T Program

- Increase number of work eligible individuals
 pursuing education
- Opportunities for wage progression of employed TANF families
- Increase number of families exiting TANF with employment
- Decrease the disparity between earnings of TANF families and the cost of living in Hawaii

Hawai`i Contc Hawai`i Contact Information

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Benefit, Employment and Support Services Division Hawai'i Department of Human Services

820 Mililani Street, Suite 606 Honolulu, Hawai`i 96813



Benefit, Employment and Support Services Division State Department of Human Services

SEE HAWAI`I WORK PROGRAM:

SUPPORTING EMPLOYMENT EMPOWERMENT

Challenges of Helping TANF Families



- Insufficient education, skills and work history
- Limited English proficiency (28.7% of State's population speaks a language other than English at home)
- Culture and values conflict
- Negative work history
- Criminal background or history of substance abuse
- Low self-esteem and motivation "Can't compete" or "Can't meet expectations"
- Transportation and child care issues

SEE Hawai`i Work Program



- February 2005, Hawai`i launched the SEE Hawaii Work Program, subsidized employment in private sector competitive jobs
- Based on training-for-hire and apprenticeship model
- Help meet labor demands of business
- On-the-job training and additional work opportunities for TANF recipients
- Positive impact on local economy

HUNDAN HUNDAN

SEE Hawai`i Work Program



- Subsidy includes wage reimbursement at State Minimum Wage (\$7.25/hr)
 - + \$0.50/hr for each \$1 per hour paid in excess of State Minimum Wage (up to \$12 per hour)
 - + 14% of the subsidized wage for administrative costs (includes Unemployment Insurance, Workers Compensation, and FICA)
 - + \$200/month if employers assist participants with transportation
- Employment for minimum of 24 hours per week for a duration of up to 6 months. Employers felt this was adequate time to assess and train employees.
- Private contractor provides the services including marketing of SEE, employer recruitment, job development, participant placements, job coaching, and employer payments.

SEE Hawai`i Work Program

Employers:

- Cost-savings associated with recruitment and hiring
- Prescreened applicants
- Subsidies increased ability to hire additional staff
- Community responsibility

Participants:

- On-the-job training
- Guidance and mentoring from employers
- Individualized job coaching
- Support services (i.e. child care, transportation, work-related expenses)

SEE Program Achievements As of SFY Ending 06/30/13



Employers: (unduplicated)

HUMAN

- 378 employers participating
- 165 employers hired participants

Participants: (unduplicated)

- 425 participants employed
- 200 participants transitioned to unsubsidized employment
- Participants work an average of 30 hrs/wk
- Average wage of \$8.51/hr (range between \$7.25/hr to \$15.38/hr)

SEE Hawai`i Work Program Progress



- Case study participant with Promising Pathways Initiative sponsored by HHS/ACF/OFA
- Essential component to the State's TANF Work Program (First-To-Work Program)
- Modifications to the Hawaii Automated Network for Assistance (HANA) System
 - Issue subsidy payments directly to employers through direct deposit into their bank accounts
 - Automated participant referrals by First-To-Work Program case managers to expedite engagement with the SEE Program



Presenter:

Pankaj Bhanot, Administrator Benefit, Employment and Support Services Division State Department of Human Services 820 Mililani Street, Suite 606 Honolulu, HI 96813 Phone: (808) 586-5230 Fax: (808) 586-5229 Email: pbhanot@dhs.hawaii.gov





Deborah Carroll Administrator, Economic Security Administration

District of Columbia Department of Human Services



DC's TANF Redesign:

Implementing a tiered service delivery model

Presented by: Deborah Carroll, JD., Administrator, DHS Region X Webinar

November 21, 2013

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DEPARTMENT of

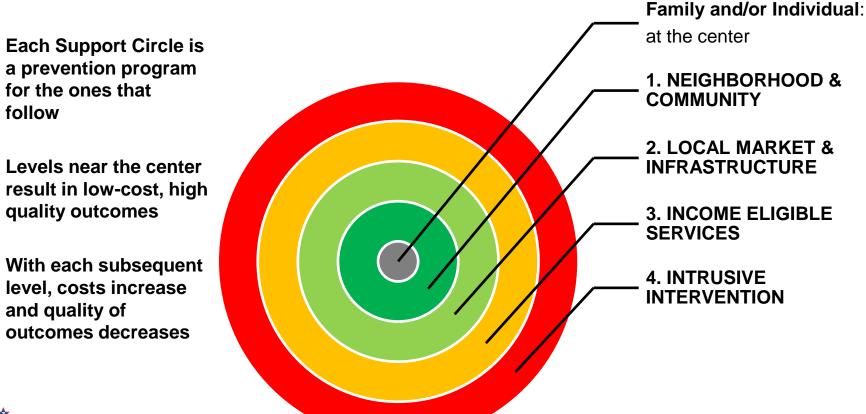
THE REDESIGN IMPERATIVES AND KEY ELEMENTS

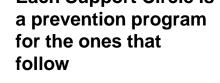


The Integrated Services Model – Overview

In this model, there are many "layers of support" that can help a family or individual become more self-sufficient. Human Services agencies do not appear until the 3rd level.







- Levels near the center result in low-cost, high quality outcomes
- With each subsequent level, costs increase and quality of outcomes decreases



Imperatives to redesign DC's TANF program

- A growing TANF caseload
- Low effective participation rate (5-10%)
- "One-size fits all" TANF employment program
- Little attention to barriers to employment
- Enforcement of a 60-month time limit
- Increasing poverty rates for families following the recession
- Changing the culture of "silos"

Key elements of the redesign

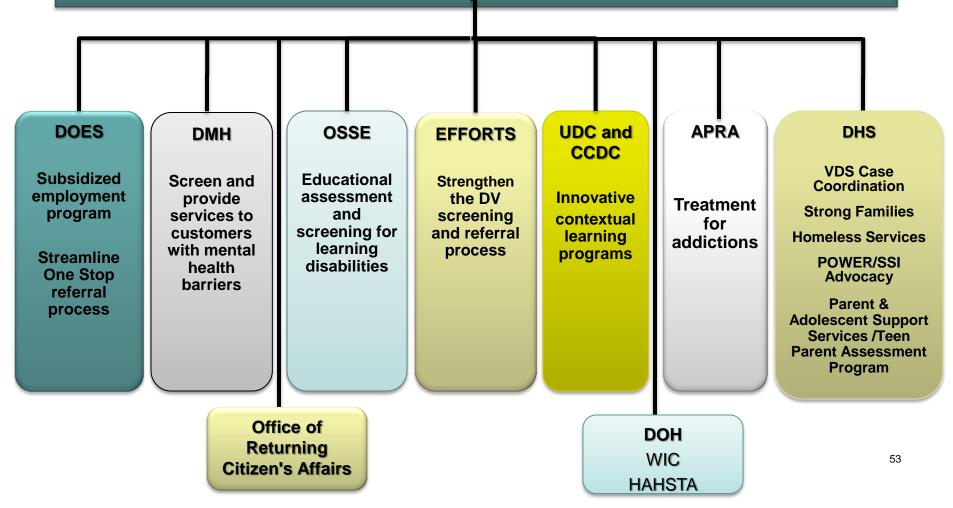
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- A tiered service delivery model supported by
- An upfront assessment/screening with individualized referrals
- Performance based service provider compensation and flexible contract vehicle to bring the program to scale
- Employment and barrier remediation service providers working together to provide coordinated and integrated services
- Cross-agency collaboration to leverage expertise and resources
- Requisite tools and technology to enable needed capabilities
- Data-driven decision making and policy formulation

Agency Partnerships



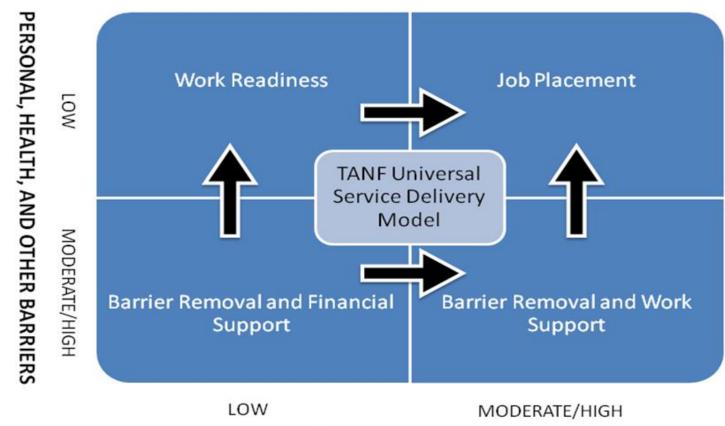
Fundamental to the success of the TANF redesign, will be the District's ability to build partnerships to link and leverage TANF customers with existing resources.



TIERS, ASSESSMENT & SERVICE REFERRALS

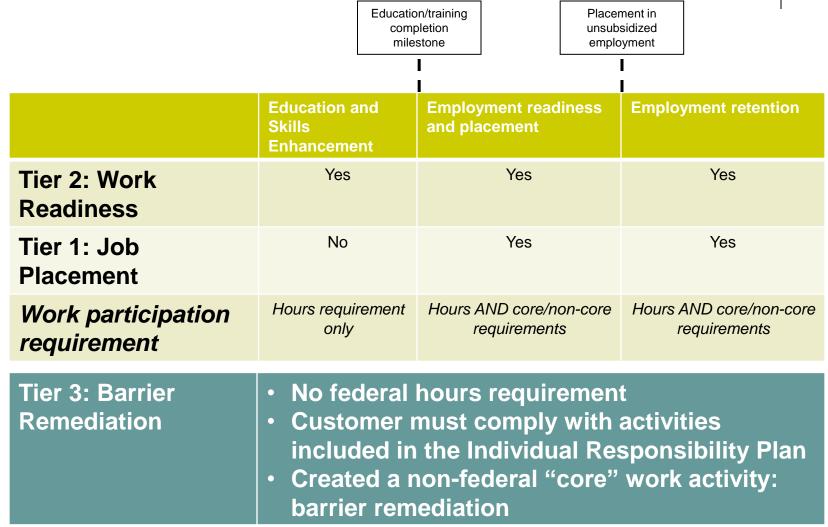


4-tiered segmentation incorporates work readiness and barriers





Participation requirements and services differ by tier

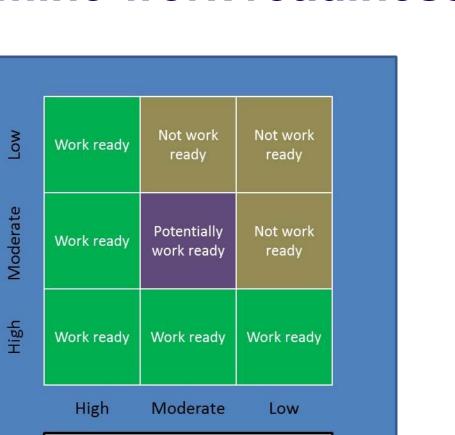




Education, skills, and work history determine work readiness

Level

Work Experience

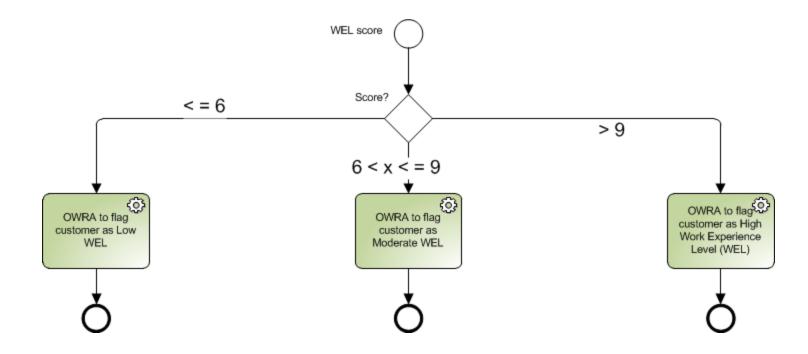


Educational Attainment Level

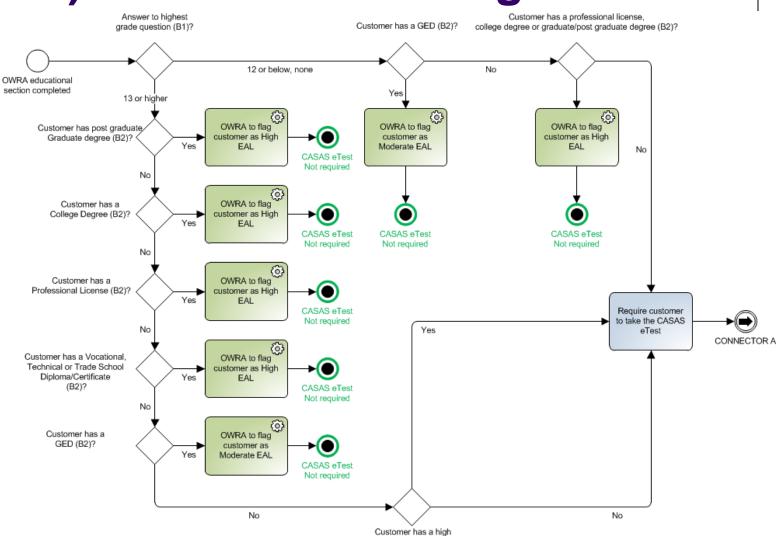
Work Experience Level (WEL) is based on work history



Cumulative length of customer's work experience	End date of most recent work experience	Average length of customer's work experiences	Points assigned
> 60 months	Currently employed	> 12 months	4
24 months < x < = 60 months	Ended in the last 6 months	6 < x <= 12 months	3
12 months < x < = 24 months	Ended in previous 7-24 months	3 < x < = 6 months	2
0 < x < = 12 months	Ended in previous 25-60 months	0 < x < = 3 months	1
Never held a paying job	Ended over 60 months ago or never held a paying job	Never held a paying job	0



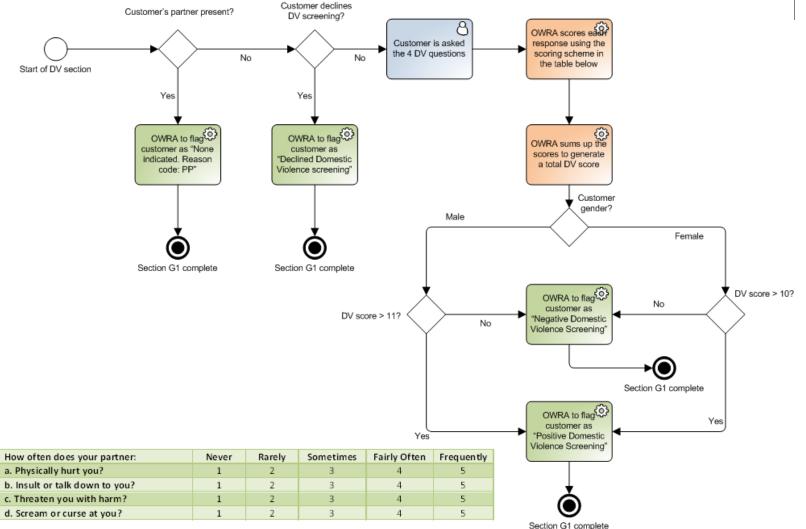
Educational Attainment Level (EAL) is fine-tuned using CASAS



school diploma (B2)?



Screening for other barriers using well-tested, highly predictive tools





Identification of personal barriers trigger in-depth assessment



#	SECTION	INDICATOR	RECOMMENDED ACTION
1	Demographics	Customer is a teen parent	Refer customer to TPAP
2	Demographics	Customer is 60 and over	Offer to process exemption. Explain customer can voluntarily participate while exempt
3	Demographics	Customer is a single custodial parent with a child under 12 months	Offer to process exemption. Explain customer can voluntarily participate while exempt
13	Employment/Education	Customer is deemed work ready	Refer customer to a Job Placement Service Provider
14	Employment/Education	Customer is deemed potentially work ready	Refer customer to a Job Placement Service Provider OR Work Readiness and Placement Service Provider
15	Employment/Education	Customer is deemed not work ready	Refer customer to a Work Readiness and Placement Service Provider
16	Education	Customer may have learning disabilities	Employment service provider to complete learning disability inventory and make educational accommodations
17	Education	Customer may have learning disabilities and has an	Refer customer to APRA for pshychological evaluation
		educational functioning level equal or less than grade 7	
26	General Health	Customer may be in her 2 nd or 3 rd trimester of pregnancy	Offer to process exemption. Explain customer can voluntarily participate while exempt
27	General Health	Customer may have a health challenge to working	Offer to process exemption/POWER enrolment. Explain customer can voluntarily participate while exempt
28	Mental Health	Customer is likely to be well	Informational purposes only
29	Mental Health	Customer is likely to have a mild disorder	Informational purposes only
30	Mental Health	Customer is likely to have a moderate mental disorder	Refer customer to DMH for in-depth mental health assessment
31	Mental Health	Customer is likely to have a severe mental disorder	Refer customer to DMH for in-depth mental health assessment
32	Substance Abuse	Customer declined alcohol and substance abuse screening	Informational purposes only
33	Substance Abuse	High Substance Disorder Score	Refer customer to APRA for in-depth substance abuse assessment
34	Substance Abuse	Moderate Substance Disorder Score	Refer customer to APRA for in-depth substance abuse assessment
35	Substance Abuse	Low Substance Disorder Score	Informational purposes only

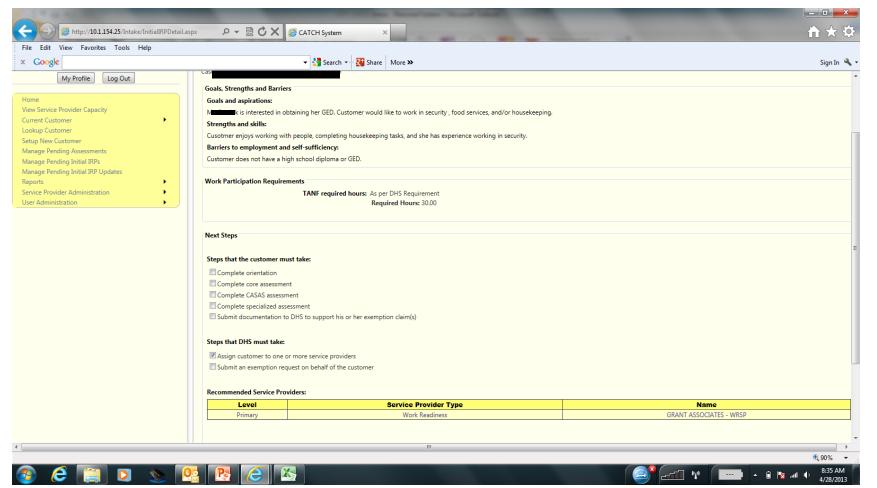
Custom PDF reports summarize assessment results and outcomes

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	DEPAI	RNMENT OF THE DISTRICT OF COLUMBIA RTMENT OF HUMAN SERVICES OMIC SECURITY ADMINISTRATION COMPREHENSIVE ASSESSMENT Assessment Overview - c	continued	
•	INDICATORS AND	For RECOMMENDED ACTIONS		
•	INDICATORS AND Assessment Section		Recommended Action	
•		RECOMMENDED ACTIONS	Recommended Action Offer to process exemption. Explain customer can voluntarily participate while exempt	
•	Assessment Section	RECOMMENDED ACTIONS Indicators Customer is a single custodial parent	Offer to process exemption. Explain customer	
0	Assessment Section Demographics	Indicators Customer is a single custodial parent with a child under 12 months	Offer to process exemption. Explain customer can voluntarily participate while exempt Refer customer to APRA for in-depth substance	
	Assessment Section Demographics Substance Abuse	RECOMMENDED ACTIONS Indicators Customer is a single custodial parent with a child under 12 months High Substance Disorder Score Customer's Educational Attainment Level	Offer to process exemption. Explain customer can voluntarily participate while exempt Refer customer to APRA for in-depth substance abuse assessment	62

Reports and assessments tracked in a case management system

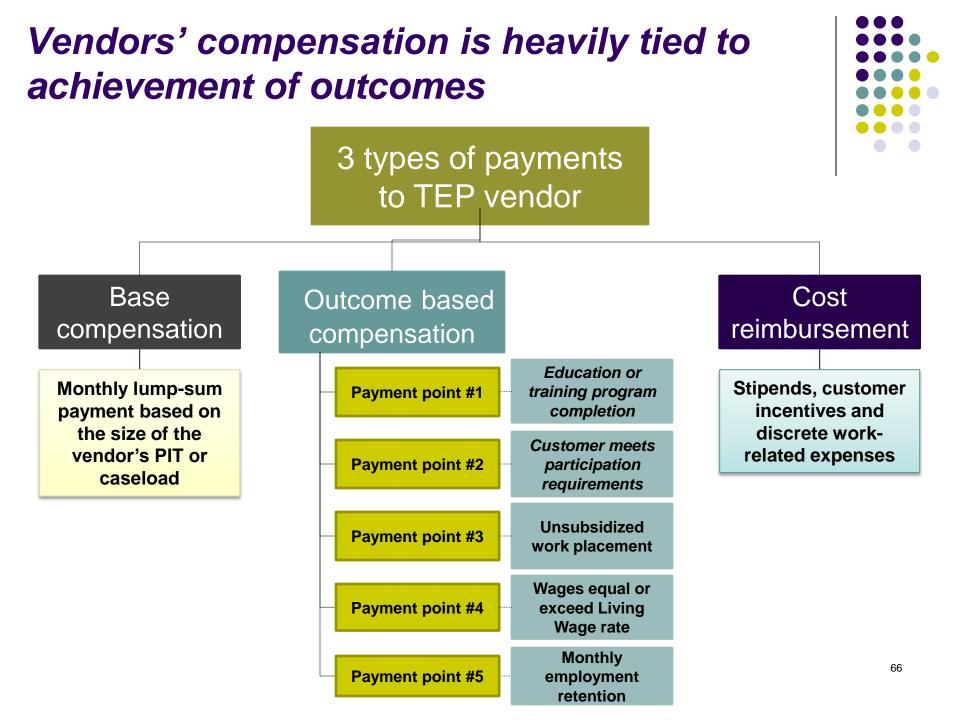
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In-depth assessments or service referrals after upfront screening



HIGHLY SKILLED AND WELL TRAINED PROVIDERS





Maximizing success of families in crisis

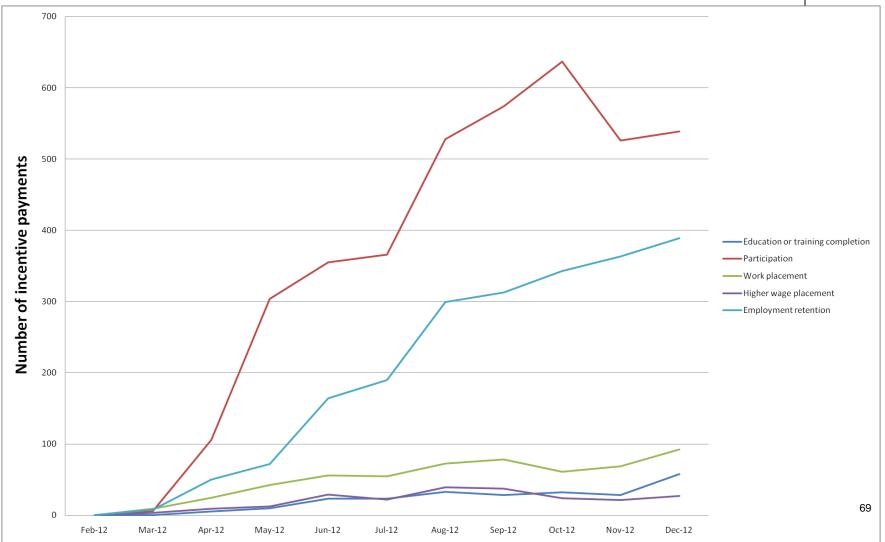


- Child and Family Services to provide technical assistance, assessments, and support parenting youth aging out of foster care
- State Superintendent for Education provides linkages for homeless children to school
- Child Support Services to ensure mutual parental responsibility
- Support for families with youth exiting youth detention (planned)
- Homeless services to transition to permanent housing
- Mental health and substance abuse services to address chronic or destabilizing issues



LESSONS LEARNED

Continuous improvement and tuning is critical to ensure results



Lessons learned



- Take time to critically think through your goals, circumstances and limitations
- Based on goals, identify quantifiable measures of success. Let those measures drive both your messaging as well as guide your critical decision points – tell a story
- Calibrate expectations
- Recognize internal and external capacity

Lessons learned – cont.



- Must have staff, assets and infrastructure in place
- Ability to scale
- Ability to capture data
- Everything cannot be done at once there must be deliberate urgency
- Develop a model that is internally consistent and keep the business process simple

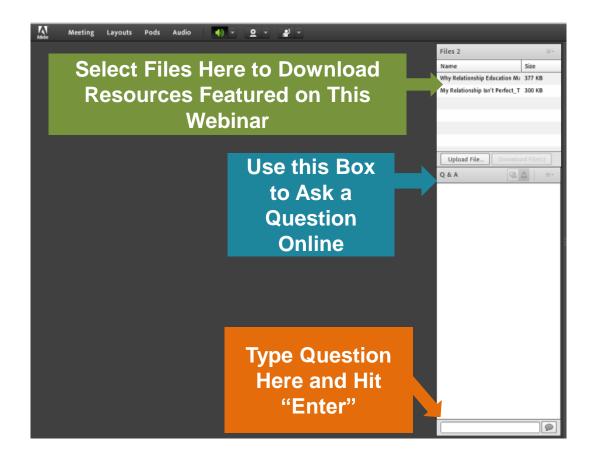




Questions?







To ask a question, use the Q&A pod, in the bottom right portion of your screen. Type your question into the open field at the bottom and then click the "send question" button or press enter.





Save the Date

Region X is planning a second webinar

"Strengthening TANF and Low-Income Families through Strategic Non-Custodial Supports"

Details regarding registration will be available soon.

Thursday, December 12, 2013; 2 p.m. EST





Please remember to provide your feedback using the survey that will that will pop-up on your screen in a separate window as the Webinar concludes.





Thank You For Attending!